

# Webinar #3

## **K-12 SWP: *How to Write a Strong Application***

**Sylvie Hale**

Consultant to the Region,  
WestEd

**Svetlana Darche**

Consultant to the Region,  
WestEd



**SAN DIEGO & IMPERIAL COUNTIES  
COMMUNITY COLLEGES**

# Webinar Agenda

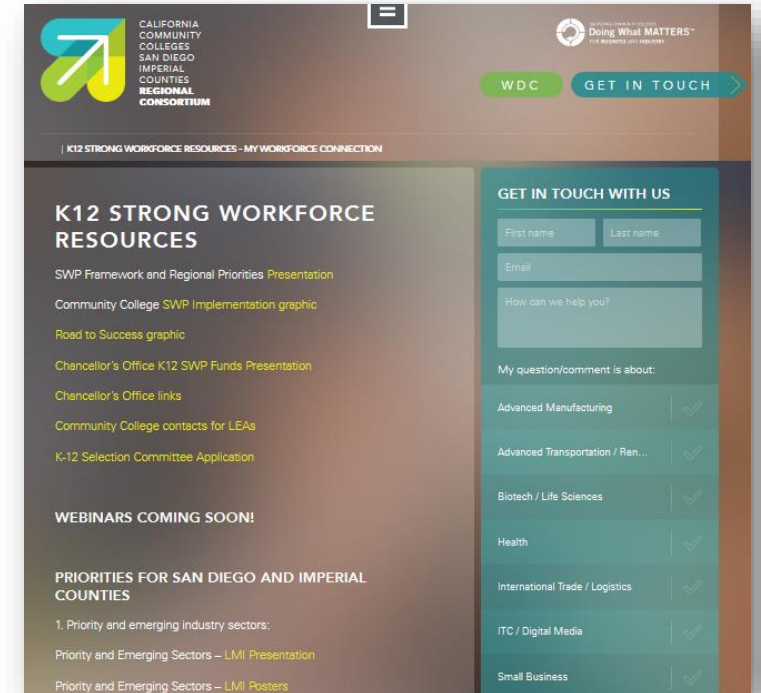
- A. Introduction**
- B. Elements of an Outstanding Application**
  - 1. Process
  - 2. Quality
- C. Section by Section Discussion and Examples**

# Resources and Questions

Access this PowerPoint, related materials, and link to recorded presentation at <http://myworkforceconnection.org/k12-strong-workforce-resources/>

RFA-related questions:  
Chancellor's Office (CO) at: [k12swp@cccco.edu](mailto:k12swp@cccco.edu)

Region-specific questions:  
<https://goo.gl/forms/8HQKE2ROJgdhAvgC2>



# Process Elements

- **COLLECT:** Collect thoughts and artifacts: district goals, LCAP, CTEIG, etc.
- **CONVENE:** Assemble writers or representatives from all partners organizations, including both partner agencies and collaborative partners
- **CONFER:** Review the entire RFA first with your team, including those at your LEA and at the college(s) you will be working with; review Rubric

# Process Elements

- **CONNECT:** Align needs (Section 4), populations (Section 5), strategies (Section 6), activities (Section 7) into a coherent “Pathway Improvement Plan”
- **DRAFT:** Draft your ideas “off line” – into a Word document, google doc, etc.
- **REPEAT:** Plan for review of several drafts “off line” with your partners before finalizing anything to enter into NOVA

# Process Element: Getting to Your Priorities

- **Establish Focus/Foci:** Pull up the Regional Goals, Industry-Sector Priorities, and support documents in Areas of Focus (MS Career Development, HS Career Development, HS Pathway Development)
- **Zero In:** Use Labor Market Information to zero in on specific industries or occupations, as appropriate
- **Examine Status:** Review your current programs and pathways to identify gaps or needed revision.
- **Identify Student Needs:** Are you serving those in need?

# Overarching Elements of a Quality Application

- **Completeness:** all sections are complete
- **Thoroughness:** each section includes adequate detail addressing all components of the related scoring rubric
- **Coherence:** regional goals, areas of focus, needs, target populations (including alignment to LCAP), strategies, and activities all need to fit together
- **Leveraging:** demonstration that this grant builds on other initiatives and leverages resources



# Section 1: Pathway Improvement Summary

---





# Section 1: Pathway Improvement Summary

- Populated from Letter of Intent (LOI): Pathway Improvement Name, Region, and Scope
- Pathway Improvement Name and Scope can be edited in application based on any changes
- Include assurances that you have read the legislation and that you've aligned your plan to the LCAP

# Section 1: Examples

- A single application to address the development of a single pathway in a single industry sector, at one high school, e.g., Engineering at Poway High School
- A single application to address a cluster of goals and needs at a single school (e.g. for Middle School Career Development)
- Several applications to address several focus areas – Middle School Career Development, High School Career Development, or High School Pathway Development – across multiple schools in a district
- A single application to address several focus areas across multiple schools in a single district. For example, MS, HS Career Development for all ICT pathways at all high schools in the district

# Section 2: Lead and Partner Agencies

---



# Section 2: Lead and Partner Agencies

- Not scored but at least one community college or community college district must be included as a partner agency
- There are 10 colleges within 6 CC districts in the region. For a complete list, together with their geographic location and CTE pathways offered visit the regional web site at [careered.org](http://careered.org)
- Partner Agencies provide financial and in-kind matches
- Upload written plan, agreements, or letters of support as evidence of partnership (optional but recommended)

# Section 2: Examples

There are several collaboration options, but they all need to be real collaborations, for example:

1. A district may collaborate with its local college to engage college counselors and high school counselors to work together to support student career guidance and transitions.
2. A district may collaborate with a college with a particular pathway, for example in manufacturing, to increase transition between secondary to post-secondary in that sector. (But if you are developing a Dual Enrollment program on a college campus, be mindful of student access issues.)



# Section 3: Collaborative Partners

---





# Section 3: Collaborative Partners

## OUTSTANDING (5 points)

- Extensive and/or varied partnerships that integrate and leverage available partner resources in the region, including
  - a thorough description of roles
  - how the partnership will make a difference for student outcomes
- Well-articulated plan for how matching resources from collaborative partner(s) will be used and leveraged in the Pathway Improvement

# Section 3: Examples

Collaborative partners include:

- Business and industry entities, for example General Dynamics NASSCO
- Community and philanthropic organizations, such as Girls, Inc.
- Local workforce development boards, such as the San Diego Workforce Partnership

# Section 4: Statement of Need

---



# Section 4: Statement of Need

## OUTSTANDING (8-10 points)

- Thorough and convincing rationale for why sector(s) and pathway(s) were selected, supported by economic data and labor market information provided by COE and/or CDE
- Thorough explanation of
  - Status (or lack thereof) of current CTE courses
  - Necessity to support programs
  - How plan will address regional economic needs

# Section 4: Statement of Need

Four kinds of need reflected in the RFA:

1. Labor Market Demand for High Wage Jobs
2. Lack of Pathways
3. Improvement Needed to Existing Pathways and Programs
4. Student Needs

# Section 4: Statement of Need

## Labor Market Demand in High Wage Industries

- High demand (need for talent) in specific industries and occupations with high wages
  - Example in Advanced Manufacturing - 15% of all employment and 22% of annual payroll in SD
- Need for specific skills: technical and “soft”
  - Example: Teamwork, which can be developed through project-based and work-based learning



# Section 4: Statement of Need

## Lack of Pathways

Lack of pathways at the K-12 level that lead to the priority industries and occupations

- Speak to your prospective college partners about the pathways offered at their college and their areas of expected growth.

# Section 4: Statement of Need

## Recap on Building New Pathways

- Look at the pathways you already have (or don't)
- Look at the Labor Market Information on high wage in-demand jobs
- Look at the offerings at your local college
- Compare labor market needs to offerings at the college
- Talk to your college partner about promising areas of expansion
- Decide together
- Commit to work together on these pathways

# Section 4: Statement of Need

## Improving Existing Pathways and Programs

### Tips for Strengthening Existing Pathways and Programs

- Use the Career and Pathway Development Rubric to assess the strength of your pathways in each domain:
  - Teaching and Learning
  - Structure
  - Culture and Beliefs
- Use the MS and HS Career Development Continuum Tools to further examine program components
- Review your HQ CTE Rubric for CTEIG to cross check areas of need and consider strategies that would leverage your CTEIG grant

# Section 4: Statement of Need

## Improving Existing Pathways and Programs

Ways to strengthen existing pathways and programs:

- Existing pathways and programs lack key components  
→ BUILD OUT
- Existing program components do not meet “best practice standards”  
→ EXAMINE, IMPROVE, PROVIDE PD, SUPPORT
- Existing pathways and programs are not accessible to all the students who could benefit from them  
→ LIFT BARRIERS TO EQUITABLE ACCESS

# Section 4: Statement of Need

## Student Needs

Student-centered needs are reflected in:

- Demographics of the community
- Drop-out rates
- Other student and family needs

# Section 5: Target Pupil

---





# Section 5: Target Pupil

## OUTSTANDING (9-10 points)

- Thorough description of challenge LEA is trying to solve
- How proposed strategy will address the challenge
- How proposed strategy will serve traditionally underserved and underrepresented pupils
- Thorough articulation of
  - How LEA designated funding in the LCAP targets priorities of student subgroups
  - How the application is aligned to it

# Section 5: Example

- Look at drop-out rates by grade bands to see if there are high rates of drop out between middle school and high school or during 9<sup>th</sup> grade
- Address the needs across race/ethnicity, disability status, academic achievement and other “risk” factors; gender by industry (e.g. girls in STEM)
- Review LCAP to see where it targets student subgroups and how the SWP grant can align and complement or augment resources for existing priorities
- Link your strategy to the drop-out rate for 9<sup>th</sup> graders

# Section 6: Pathway Improvement Strategies

---



# Section 6: Pathway Improvement Strategies

## OUTSTANDING (19-25 points)

- Thorough and convincing description that demonstrates the application is informed by, aligned with, and expands upon the goals and priorities outlined in their regional plan.
- Thorough articulation of how proposed strategy addresses the statement of need;
- Thorough descriptions for each Pathway Improvement strategy.

# Section 6: Examples

- **Strategy 1:** Expand Work-based Learning to high school students associated with the Computer Science Pathway at Central Union High School in Imperial Valley, where the Free/Reduced Lunch rate is about 77%; expand opportunities to the local continuation high school in year 2.
- **Strategy 2:** Expand Career Exploration and Guidance to all Central Union High School students, with active engagement of parents, in a community where approximately 25% of the students are English Learners.



# Section 7: Statement of Work

---





# Section 7: Statement of Work

## OUTSTANDING (19-25 points)

- Thorough and convincing descriptions of activities and how they address their statement of need
- Thorough articulation of performance outcomes, timeline, and responsible person(s)
- Thorough and convincing evidence that proposed activities will help build the course pathway

# Section 7: Tips

- Each activity is associated with a strategy
- Document each activity, as implemented in the strategies described earlier
- Add K12 SWP metric(s), performance outcomes, timeline, and responsible person(s) for each activity

# Section 7: Example

- In the example at Central Union High School, two Activities are featured:
  - Work-Based Learning in Strategy 1
  - Career Exploration and Guidance in Strategy 2
- Each one of these Activities would require K12 SWP metric(s), performance outcomes, timeline, and responsible person(s)

# Section 8: Capability & Sustainability

---



# Section 8: Capability and Sustainability

## OUTSTANDING (13-15 points)

- Thorough and well-articulated plan for management and clear articulation of roles and responsibilities of the lead LEA and partners
- Extensive experience administering and managing state-funded projects and collaborating with multiple stakeholders
- Thorough and convincing articulation of how the LEA will utilize existing programs, partnerships, and resources to create sustainable pathway improvement(s)

# Section 8: Tips

## Respond to each of the 9 prompts thoroughly

- **Capability**
  - Responsibilities and organizational structures reflect shared leadership with partners
  - Demonstrate experience and rigor in management and oversight: list past projects; describe your management and oversight processes, regular meetings, reporting, etc.
- **Sustainability**
  - Be specific in describing how you will leverage existing programs and resources (Perkins, CPAs, etc.)



# Section 9: Pathway Improvement Budget

---





# Section 9: Pathway Improvement Budget

## OUTSTANDING (8-10 points)

- Thorough and convincing indication that applicant will commit matching funds in the amount of \$1 in match for every \$1 of grant funds requested (for regional occupational centers or programs operated by a joint powers authority or county office of education only) or \$2 in match for every \$1 of grant funds requested (for all other LEA types)
- Thorough articulation of how the grant funds will be distributed based on a 30-month spending period

# Section 9: Tips

- Make sure you are very clear about the matching requirements
- See RFA and FAQs

# Section 10: Supporting Documents

---



# Section 10: Supporting Documents

Optional but recommended to provide evidence and demonstrate the authenticity of partnerships and the coherence of your plan.

Examples:

- Agreements and MOUs with partners
- Letters of Commitment and Letters of Support
- Economic Data/Labor Market Information
- Match Documentation
- Organization Charts
- Resumes

**SEE RFA for more detail**



# Section 11: Preview & Submit

---



# Section 11: Preview and Submit

See RFA for details on how to submit.

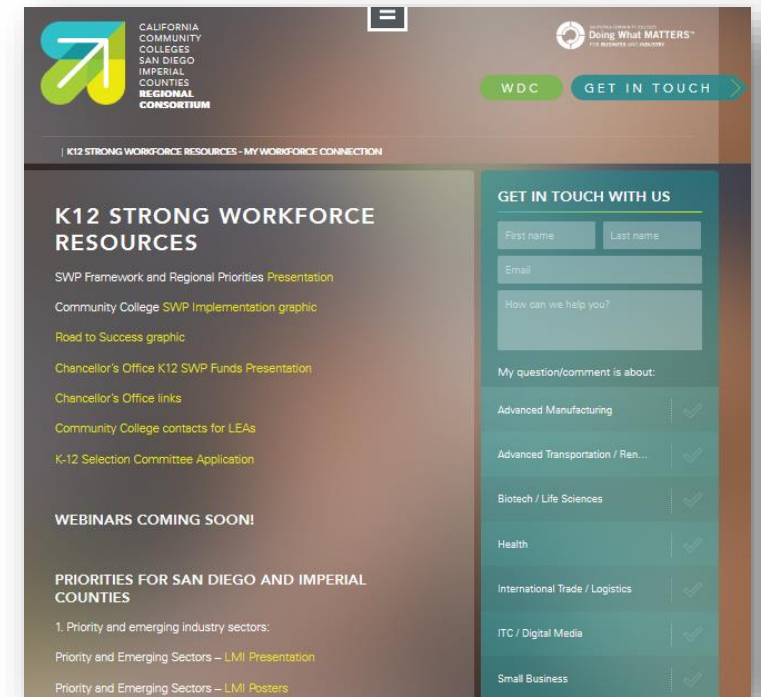
**CELEBRATE!**

# Resources and Questions

Access this PowerPoint, related materials, and link to recorded presentation at <http://myworkforceconnection.org/k12-strong-workforce-resources/>

RFA-related questions:  
Chancellor's Office (CO) at: [k12swp@cccco.edu](mailto:k12swp@cccco.edu)

Region-specific questions:  
<https://goo.gl/forms/8HQKE2ROJgdhAvgC2>





THANK YOU

**SAN DIEGO & IMPERIAL COUNTIES  
COMMUNITY COLLEGES**

